# FINANCE AND BUDGET COMMITTEE Thursday, January 23, 2025, No Sooner Than 9:50 AM

## SRP Administration Building 1500 N. Mill Avenue, Tempe, AZ 85288

Committee Members: Mark Pace, Chair; Kathy Mohr-Almeida, Vice Chair; and Casey Clowes, Randy Miller, Paul Rovey, Jack White Jr., and Leslie C. Williams

Call to Order Roll Call

- - A. Request for approval of the minutes for the meeting of November 21, 2024.
  - B. Request for approval of the Annual Cash Statement for Period Ending December 2024 (District).
  - C. Request for approval of the Monthly Cash Statement for December 2024 (District and Association).
- 2. <u>Opportunity to Refinance Existing Debt Update</u>.....JASON RIGGS; and MIKE MACE, PFM FINANCIAL ADVISORS

Informational presentation regarding an update on an opportunity to refinance a portion of SRP's existing debt to lower borrowing costs.

3. <u>Fiscal Year 2026 (FY26) Financial Plan and Operating Budget Initial Assumptions</u> DANIELLE JACKSON

Informational presentation to review the initial assumptions shaping the FY26 Financial Plan and Operating Budget.

Request for approval to adjust SRP's transmission and ancillary services prices for transmission services associated with SRP's Open Access Transmission Tariff.

- 5. <u>Review of the Financial Results for the Month of December 2024</u> .....JEREMY FRY
- 7. <u>Future Agenda Topics</u> ...... CHAIR MARK PACE

The Committee may vote during the meeting to go into Executive Session, pursuant to A.R.S. 38-431.03 (A)(3), for the purpose of discussion or consultation for legal advice with legal counsel to the Committee on any of the matters listed on the agenda.

The Committee may go into Closed Session, pursuant to A.R.S. §30-805(B), for records and proceedings relating to competitive activity, including trade secrets or privileged or confidential commercial or financial information.

Visitors: The public has the option to attend in-person or observe via Zoom and may receive teleconference information by contacting the Corporate Secretary's Office at (602) 236-4398. If attending in-person, all property in your possession, including purses, briefcases, packages, or containers, will be subject to inspection.



THE NEXT FINANCE AND BUDGET COMMITTEE MEETING IS SCHEDULED FOR THURSDAY, FEBRUARY 20, 2025

## MINUTES FINANCE AND BUDGET COMMITTEE

DRAFT

## November 21, 2024

A meeting of the Finance and Budget Committee of the Salt River Project Agricultural Improvement and Power District (the District) and the Salt River Valley Water Users' Association (the Association), collectively SRP, convened at 10:52 a.m. on Thursday, November 21, 2024, from the Hoopes Board Conference Room at the SRP Administration Building, 1500 North Mill Avenue, Tempe, Arizona. This meeting was conducted in-person and via teleconference in compliance with open meeting law guidelines.

Committee Members present at roll call were M.V. Pace, Chair; K.L. Mohr-Almeida, Vice Chair; and R.J. Miller, P.E. Rovey, J.M. White Jr., and L.C. Williams.

Committee Member absent at roll call was C. Clowes.

Also present were President D. Rousseau; Board Members R.C. Arnett, N.R. Brown,
M.J. Herrera, K.J. Johnson, S.D. Kennedy, L.D. Rovey, and S.H. Williams; Council
Chair J.R. Shelton; Council Liaison R.W. Swier; Council Members G.E. Geiger,
E.L. Gorsegner, M.R. Mulligan, and B.E. Paceley; I.R. Avalos, M.J. Burger,
A.P. Chabrier, A.C. Davis, B.B. Davis, D.W. Dreiling, J.M. Felty, J. Fry, J.W. Hubbard,
R.T. Judd, V.P. Kisicki, B.J. Koch, K.J. Lee, L.A. Meyers, G.A. Mingura, R.T. Mueller,
M.J. O'Connor, B.A. Olsen, S.A. Perkinson, J.I. Riggs, and C.M. Sifuentes of SRP; Nick
Gebauer and Erik Hill of Orsted; Samantha Salton and Bridget Sidwell of Strata Clean
Energy; Murphy Bannerman of Western Resource Advocates (WRA); and Debbie
Geiger and Steve Neil, members of the public.

In compliance with A.R.S. §38-431.02, Andrew Davis of the Corporate Secretary's Office had posted a notice and agenda of the Finance and Budget Committee meeting at the SRP Administration Building, 1500 North Mill Avenue, Tempe, Arizona, at 9:00 a.m. on Tuesday, November 19, 2024.

Chair M.V. Pace called the meeting to order.

### Consent Agenda

Chair M.V. Pace requested a motion for Committee approval of the Consent Agenda, in its entirety.

On a motion duly made by Board Member L.C. Williams and seconded by Board Member J.M. White Jr., the Committee unanimously approved and adopted the following items on the Consent Agenda:

- A. Minutes of the Finance and Budget Committee meeting on October 24, 2024, as presented.
- B. Approval of the District and Association Monthly Cash Statement for October 2024.
- C. Approval of the Association Quarterly Cash Statement for Period Ending October 31, 2024.

Corporate Secretary J.M. Felty polled the Committee Members on Board Member L.C. Williams' motion to approve the Consent Agenda, in its entirety. The vote was recorded as follows:

YES:	Board Members M.V. Pace, Chair; K.L. Mohr-Almeida, Vice Chair; and R.J. Miller, P.E. Rovey, J.M. White Jr., and	(6)
	L.C. Williams	
NO:	None	(0)
ABSTAINED:	None	(0)
ABSENT:	Board Member C. Clowes	(1)

Copies of the handout distributed are on file in the Corporate Secretary's Office and, by reference, made a part of these minutes.

## Review of the Financial Results for the Month of October 2024

Sue Ann Perkinson, SRP Controller and Senior Director of Corporate Accounting Services, referenced the financial handout distributed to the Members relative to the combined highlights of operations of the District and Association for the month of October 2024. Using a PowerPoint presentation, they compared the actual versus budgeted figures for categories such as general fund balance, year-to-date (YTD) combined net revenue (CNR), system sales, and customer accounts. S.A. Perkinson concluded by reviewing the financial summary and key financial indicators for the month of October 2024 and capital expenditures.

S.A. Perkinson responded to questions from the Committee.

Copies of the handout distributed and the PowerPoint slides used in this presentation are on file in the Corporate Secretary's Office and, by reference, made a part of these minutes. The financial information in the handouts and PowerPoint slides is unaudited and non-GAAP.

S.A. Perkinson and J. Fry of SRP left the meeting.

# Review of SRP's Investment Portfolio of Working Capital and Debt Reserve Investments

Jason I. Riggs, SRP Director and Assistant Treasurer of Treasury Operations and Compliance, reminded the Committee that the SRP Investment Policy, approved by the Board of Directors, requires a periodic review by the Committee and a report on the status of the investment program. Using a PowerPoint presentation, they reviewed the Cash Management Investment Policy, authorized limits, and investment types by security type. J.I. Riggs provided an overview of the Investment Portfolios as of November 1, 2024 and yield curve as of November 20, 2024, including portfolio metrics based on liquidity, yields, and maturities. They concluded with an overview of the Investment Policy Statement of Compliance.

J.I. Riggs responded to questions from the Committee.

Copies of the handout distributed and PowerPoint slides used in this presentation are on file in the Corporate Secretary's Office and, by reference, made a part of these minutes.

Council Member B.E. Paceley; and Nick Gebauer and Erik Hill of Orsted left the meeting during the presentation. J. Abbruscato and E.M. Gould of SRP entered the meeting during the presentation.

## Advertising Spend Overview

Using a PowerPoint presentation, Jamie Abbruscato, SRP Director of Content Marketing and Creative Services, stated that the purpose of the presentation was to provide information regarding SRP's paid media spend including digital, broadcast, and outdoor.

J. Abbruscato stated that marketing supports SRP in achieving its 2035 Corporate Goals and aligns with SRP's mission statement. They reminded the Committee of the following 2035 Corporate Goals – six strategic directions: customers, community, workforce, affordability, reliability, sustainability. J. Abbruscato said that advertising allows SRP to lower customer costs, increases customer experience, builds familiarity, educates, and drives participation and retention with customer programs.

J. Abbruscato reviewed annual advertising budgets from Fiscal Year 2023 (FY23) through FY25 and noted that digital and traditional advertising cost per customer is approximately \$5.25. They broke down the FY25 cost per customer by program: 1) sustainability - \$2.01; 2) energy efficiency - \$1.64; 3) billing, payment and customer care - \$0.92; 4) safety - \$0.34; 5) workforce - \$0.14; 6) water - \$0.12; and 7) corporate secretary - \$0.06.

J. Abbruscato detailed SRP's Share of Voice metric in the Phoenix market. They concluded with a review of digital advertising spend for FY23 and FY24 for channels and programs.

J. Abbruscato responded to questions from the Committee.

Copies of the PowerPoint slides used in this presentation are on file in the Corporate Secretary's Office and, by reference, made a part of these minutes.

J. Abbruscato and E.M. Gould of SRP; and Bridget Sidwell of Strata Clean Energy left the meeting. John Deese of Origis Energy entered the meeting during the presentation.

## Energy Risk Management (ERM) Update

Using a PowerPoint presentation, Russell T. Mueller, SRP Director of Energy Risk Management, stated that the purpose of the presentation was to provide information regarding the periodic update on ERM activities, including the following: an overview of commodity prices (natural gas/electricity); a summary of retail natural gas hedging requirements and current hedge levels; current gas transportation under contract and expected incremental needs; the wholesale credit exposure summary; and Boardapproved aggregate financial limits and existing financial positions.

R.T. Mueller reviewed the on-peak electricity prices for Palo Verde from November 2023 to November 2024 and changes in Palo Verde on-peak prices since 2024. They provided an overview of natural gas prices for the Permian and San Juan Basins from November 2023 to November 2024. R.T. Mueller discussed changes in the forward curve chart for natural gas prices in the San Juan Basin since 2024.

R.T. Mueller reviewed the expected requirements and hedge levels of retail natural gas for Financial Plan 2025 (FP25). They discussed the credit exposure to counterparties by credit rating. R.T. Mueller concluded with a discussion of aggregate financial limits for electricity, natural gas, unleaded gas, diesel, and greenhouse gas and emissions compliance instruments.

R.T. Mueller responded to questions from the Committee.

Board Member L.C. Williams; Council Member M.R. Mulligan; and J.I. Riggs of SRP left the meeting.

## Renewable Energy Offering Program

Using a PowerPoint presentation, Daniel W. Dreiling, SRP Director of Customer Programs, stated that the purpose of the presentation was to request approval to enter into Renewable Energy Offering participation agreements with certain commercial and industrial customers, for up to 480 Megawatts (MW) of renewable energy. D.W. Dreiling said that the Renewable Energy Offering participation agreements will serve the following purposes: 1) be responsive to customers' desire for a "green" future; 2) ensure a clean energy product is offered to all SRP customers; 3) provide customers a means to participate in, and accelerate their commitment to, a sustainable future; 4) further SRP's commitment to renewable energy, while maintaining reliability and affordability; and 5) provide additional program offerings to meet the needs of large business customers.

D.W. Dreiling reviewed current customer activity within SRP's current offerings sustainable energy offerings, solar choice, solar choice select, and Renewable Energy Credit (REC) select. They summarized the considerations for the program design as follows: 1) provide strategic business customers a way to go green to a greater extent than available under SRP's current standard offering; 2) leverage Arizona-based solar renewable resources; 3) consistent pricing for participating customers; 4) simple to understand and implement; and 5) address the needs of various large business customer segments.

D.W. Dreiling provided a breakdown of the following terms of the program: 1) 100 MW from CO Bar I is earmarked for the program – expected commercial operations date (COD) December 2026; 2) 380 MW from CO Bar II is earmarked for the program – expected COD April 2027; 3) term of customer agreements will be through April 2035; 4) program priced at fixed at \$0.005/Kilowatt-hour (kWh) premium; 5) RECs retired on behave of the program to count towards SRP sustainability goals; and 6) conditional termination rights for SRP and participating customers. They discussed the next steps.

D.W. Dreiling concluded by requesting approval to authorize the General Manager and Chief Executive Officer, the Associate General Manager and Chief Customer Executive, or the Associate General Manager and Chief Financial Executive, to execute Renewable Energy Offering participation agreements with business customers, under terms substantially similar to those presented herein, and any subsequent amendments to any such agreement that do not materially modify the terms of the agreement.

D.W. Dreiling responded to questions from the Committee.

On a motion duly made by Board Member L.C. Williams and seconded by Board Member J.M. White Jr., the Committee agreed to recommend Board approval, as presented.

Corporate Secretary J.M. Felty polled the Committee Members on Board Member L.C. Williams' motion to recommend Board approval. The vote was recorded as follows:

YES:	Board Members M.V. Pace, Chair; K.L. Mohr-Almeida, Vice Chair; and R.J. Miller, P.E. Rovey, J.M. White Jr., and	(6)
	L.C. Williams	
NO:	None	(0)

(0) (1)

ABSTAINED:	None
ABSENT:	Board Member C. Clowes

Copies of the PowerPoint slides used in this presentation are on file in the Corporate Secretary's Office and, by reference, made a part of these minutes.

A. Rickard of SRP entered the meeting.

Report on Current Events by the General Manager and Chief Executive Officer or Designees

There was no report on current events by Jim M. Pratt, SRP General Manager and Chief Executive Officer.

Council Member R.W. Swier left the meeting.

Future Agenda Topics

Chair M.V. Pace asked the Committee if there were any future agenda topics. None were requested.

There being no further business to come before the Finance and Budget Committee, the meeting adjourned at 11:43 a.m.

John M. Felty Corporate Secretary

GROUP INDICATORS PLANT & PARTICIPATION ACCOUNTING DIVISION JOINT OWNERSHIP DIVISION		
Balances at December 31, 2024		
NAVAJO GENERATING STATION		
OPERATING FUND - 1050850		633,704.99
INVESTMENT ACCOUNT - 1080125		3,635,000.00
TOTAL NAVAJO CASH	\$	4,268,704.99
MEAD-PHX OPERATING FUND - 1050150		4 700 504 74
		1,766,594.74
TOTAL MEAD-PHX CASH	\$	1,766,594.74
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ANPP SWITCHYARD		
OPERATING FUND - 1050600		75,360,492.70
		0.00
CONSTRUCTION INVESTMENTS		0.00
TOTAL ANPP SWITCH CASH	\$	75,360,492.70
ANPP TRANSMISSION		
OPERATING FUND - 1050650		5,059,167.59
OPERATING INVESTMENTS		0.00
CONSTRUCTION FUND		0.00
TOTAL ANPP TRANS. CASH	\$	5,059,167.59
	<b>^</b>	
OPERATING FUND - 1050800	\$	26,870,180.34
TOTAL SOUTHEAST VALLEY CASH	\$	26,870,180.34
	Ψ	20,070,100.04
GRAND TOTAL	\$	113,325,140.36
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Approved by: Maritza X. Esponda Date: 1/14/2025		

## SALT RIVER PROJECT AGRICULTURAL IMPROVEMENT AND POWER DISTRICT

### CASH STATEMENT FOR CALENDAR YEAR 2024 Page 1

### (IN THOUSANDS)

FUNDS BALANCE - JANUARY 1, 2024	\$	960,336
CASH RECEIPTS:		
Electric Revenues Electric Customer Deposits Reimbursement on Joint Venture Projects Construction Contributions and Advances Proceeds from Bond Sales Proceeds-Other Borrowings Transfers from Segregated Funds Sales Tax Collected Margin and Collateral Received- Net Other Receipts and Adjustments		4,282,322 49,594 153,275 326,621 0 1,339,347 296,527 45,298 193,952
TOTAL CASH RECEIPTS		6,686,936
CASH DISBURSEMENTS:		
Purchased Power & Fuel Operations & Maintenance Purchased Inventory Net Paychecks and Deductions Paid to Others, Expensed to Operations Payments to Trustee for -		1,370,985 1,253,583 303,458 708,864 0
Bond Interest Bond Principal Other Debt - Principal Repayment Other Debt - Interest Expense Capital Expenditures -		240,623 118,776 0 18,839 1,143,512
Construction Advances and Transfers to Affiliated Companies (Net) Advances on Joint Venture Projects Transfers To Segregated Funds In Lieu and Ad Valorem Taxes Sales Tax Remitted Margin and Collateral Disbursed- Net Miscellaneous Cash Disbursements TOTAL CASH DISBURSED - (NOTE 1)	_	0 46,393 0 336,212 111,515 312,129 34,302 66,965
I UTAL CASH DISBURSED - (NUTE 1)		6,066,156
FUNDS BALANCE - DECEMBER 31, 2024	==	1,581,116

## SALT RIVER PROJECT AGRICULTURAL IMPROVEMENT AND POWER DISTRICT

#### CASH STATEMENT FOR CALENDAR YEAR 2024 - Page 2

#### STATUS OF FUNDS AS OF DECEMBER 31, 2024

#### (IN THOUSANDS)

CASH AND INVESTMENTS

FUNDS BALANCE: REVENUE , GENERAL, IMPREST AND CERTAIN SEGREGATED FUNDS (NOTE 2)

\$ 1,581,116

- Notes: (1) Disbursements shown include amounts paid for and on behalf of the Salt River Valley Water Users' Association and subsequently charged to it.
  - Additionally, Salt River Project Agricultural Improvement and Power District, as Operating Agent of Navajo Generating Station, as Operating Agent of Palo Verde Switchyard and Transmission System, as Project Manager of the Mead-Phoenix Project, and Southeast Valley Transmission has custody of certain funds of the Project participants. At December 31, 2024 the balance in these funds was \$ 113,325,140.36 which are utilized in the financing of these projects.

#### TREASURER'S VERIFICATION

I, Jon Hubbard, Corporate Treasurer of Salt River Project Agricultural Improvement

and Power District, do solemnly swear that the foregoing is a true and correct statement, subject to audit, of the amount in each of the stated funds on December 31, 2024 and of the amount of cash receipts and disbursements during the calendar year of 2024.

Hubbard

Corporate Treasurer

Subscribed and sworn to before me this  $5^{+1}$  day of January, 2025

Notary Public



ANNA KREMPSKI Notary Public - State of Arizona MARICOPA COUNTY Commission # 628840 Expires May 30, 2026



#### Statement of Cash Received and Disbursed

#### December 2024

	(\$000)			
	District	Association	Total Month	Year-to-Date
Funds Balance Beginning of Period	\$ 1,542,596	\$ 2,378	\$ 1,544,974	\$ 785,829
Cash Receipts:				
Electric Revenues	299,456		299,456	3,187,117
Water Revenues		9,340	9,340	17,724
Electric Customer Deposits	4,373		4,373	34,108
Reimbursement on Joint Ownership Projects	4,600		4,600	103,751
Construction Contributions and Advances	7,567		7,567	222,221
Proceeds from Bond Sales				
Proceeds from Other Borrowings				
Transfers from Segregated Funds	125,301		125,301	885,924
Sales Tax Collected	18,150		18,150	232,222
Margin and Collateral Received - Net	184		184	6,929
Other Cash Receipts	24,146		24,146	142,429
Total Cash Receipts	483,777	9,340	493,117	4,832,425
Fund Transfers - Net	921	(921)		
Cash Disbursements:				
Purchased Power and Fuel	98,912		98,912	953,655
Operations and Maintenance	104,955	4,377	109,332	812,440
Employee Payroll and Payroll Taxes	51,042	4,934	55,976	536,307
Purchased Inventory	23,961		23,961	210,164
Cash Segregated for -				
Bond Interest	21,000		21,000	160,893
Bond Principal	9,898		9,898	79,184
Other Debt - Principal Repayment				
Other Debt - Interest Expense	1,559		1,559	11,365
Capital Expenditures	94,426		94,426	750,775
Advances on Joint Ownership Projects				
Transfers to Segregated Funds	20,045		20,045	139,642
In Lieu and Ad Valorem Taxes	294		294	110,432
Sales Tax Remitted	18,712		18,712	241,374
Miscellaneous Cash Disbursements	1,374		1,374	29,421
Total Cash Disbursements	446,178	9,311	455,489	4,035,652
Funds Balance End of Period	<u>\$ 1,581,116</u>	<u>\$1,486</u>	\$ 1,582,602	\$ 1,582,602



## Cash Position

## December 2024

	(\$000)				
	Distric	t As	sociation		Total
Composition of Funds Balance					
Cash and Cash Equivalents	\$ 1,14	5,571 \$	1,486	\$	1,147,057
Other Temporary Investments	14	4,500			144,500
Other Non-Current Investments	29	1,045			291,045
General Fund	1,58	1,116	1,486		1,582,602
Segregated Funds					
Electric System Debt Reserve Fund	8	0,613			80,613
Debt Service Fund	223	3,755			223,755
Rate Stabilization Fund					
Nuclear Decommissioning Fund	72	8,196			728,196
Post-Retirement Benefits Fund	1,35	5,227			1,355,227
Construction Fund	44	4,714			44,714
RHCP Fund	1:	2,868			12,868
HHCP Fund	9	9,185			9,185
SPRHCP Fund	:	3,664			3,664
Four Corners Mine Reclamation Trust	1	5,854			15,854
Other Special Funds		2,202			2,202
Total Segregated Funds	\$ 2,47	6,278    \$		\$	2,476,278

# **2025 Series Bond Sale**

January 23<sup>rd</sup>, 2025

**SRP Finance & Budget Committee Meeting** 

Jason I. Riggs | Director & Asst. Treasurer, Treasury Operations & Compliance

Mike Mace | Senior Director, PFM Financial Advisors

# **Opportunity to Refund Existing Debt**

- \$715M in existing debt can be refinanced to target savings of \$90M-120M in financing costs to customers based on current market rates
  - Does not add to existing debt
  - Would require Board and Council approval
  - Will seek Board and Council approval in February should market conditions hold



# \$3.8B of Fixed Bonds have a Call Option



- Proposal is to refinance \$325M of Commercial Paper and \$390M of Fixed Bonds
  - Will not add to total debt and save estimated \$90-120M of interest over 12 years



# Estimated Refunding Savings Based on Rates as of 1/13/2025

# **Bond Sale Team**

Lead Banker:	J.P. Morgan Securities LLC	
Co-managers:	BofA Securities, Inc.	
	Goldman Sachs & Co. LLC	
	TD Securities LLC	
	Morgan Stanley & Co. LLC	
Underwriter's Counsel:	James Normile, Katten Muchin Rosenman LLP	
<ul> <li>Financial Advisor:</li> </ul>	Michael Mace, PFM Financial Advisors LLC	
Bond Counsel:	Tricia Gasparine, Chiesa Shahinian & Giantomasi PC	
• Tax Counsel:	Mitch Rapaport, Nixon Peabody	
Arizona Counsel:	Bill Clarke/Raj Gangadean, Spencer Fane	

# **Parameters Under Consideration**

	2	3	4	5	6
Par Amount	True Interest Cost	Final Maturity	Call Option	Purchaser's Compensation	Pricing Execution
<ul> <li>Not to exceed \$715 million</li> <li>Represents the amount of principal to be paid at maturity</li> <li>Referred to as "face amount" of a security</li> </ul>	<ul> <li>Not to exceed 5.0%</li> <li>Overall rate of interest to be paid over the life of the bonds</li> </ul>	<ul> <li>No greater than 15 years</li> <li>Final maturity of the entire bond series cannot exceed 15 years</li> </ul>	<ul> <li>Not to exceed 100%</li> <li>10 year call option</li> <li>SRP has the right to refinance any time after 10 years</li> </ul>	<ul> <li>Not to exceed \$2.00 per \$1,000 of bonds issued</li> <li>Compensation to Underwriters for services rendered</li> <li>Also referred to as Underwriter's Discount / Fee</li> </ul>	<ul> <li>After B&amp;C approval, execute pricing before 4/30/2025</li> </ul>

# **Board & Council Calendar**

Date	Detail
<b>January</b> Finance & Budget Committee (1/23)	Initial Update/Information
February Board (2/3) & Council (2/4)	Parameters Request
Target Week of February 10th	Target execution of Bond Sale/Sign Bond Purchase Agreement
Board & Council Meeting after Sale	Review Bond Sale



# SRP 2025 Bonds

**PFM Financial Advisors** 

Presentation to the

# SRP Finance and Budget Committee

# **Mike Mace, Senior Director**

January 23, 2025

PFM

New York, NY Philadelphia, PA Charlotte, NC Chandler, AZ pfm.com



# **Bond Market Update**



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# SRP 2025 Bonds – Recent Interest Rate Trends At the End of Our Last Episode... Prior to the 2024 Bond Sale



- Muni market and rates were in good shape
  - Long-term rates had declined in anticipation of cooling economy/inflation and Fed rate cuts
  - Hopes for interest rate stability, and maybe even reductions
  - Many issuers entered the market before November
  - SRP 30-year bonds sold at ~3.75%

F&B Committee Meeting, Mike Mace



# SRP 2025 Bonds – Recent Interest Rate Trends Since Then... Fed Lowers Fed Funds, Other Rates Move Up



- Moving rates higher
  - Strong economy
  - Government spending
  - US debt load ~\$36Tr
  - Fed balance sheet run off
  - Labor outlook
- Longer US Treasury rates up over 100 BP (1%+)
- Good news for munis, rates are up only ~<sup>1</sup>/<sub>2</sub> as much
  - Even with continued strong new issue supply

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F&B Committee Meeting, Mike Mace

# **Green Bond Update**

- Green Bonds projects and investors focused on environmental stewardship
  - Good for business? less risk, better % returns
  - Lower returns, plus environmental benefits
- Growing issuance, but maybe not market
  - Few green bond funds in overall \$4T market
  - No material % savings for issuing green
  - Green grouped with "social" and "sustainable"
  - Independent certification, or self-certified according to Green or Climate bond standards
  - Investors do their own green evaluation as much to avoid non-green risk
- Green Bond strategy should align with institutional strategy
  - Green bond issuance can support the corporate message
  - Over-reaching can trigger claims of "green washing"
  - ESG backlash and litigation from some investor groups, a changing market



pfm



# SRP 2025 Bonds – Structure Should Draw Strong Demand

- Other AA rated transactions seeing good demand at new interest rate levels
  - Some rates still in the low 3% range
  - "Professional retail" demand remains strong for good credits
  - Insurance company buying could be limited due to shorter maturity
  - · Bond funds saw recent new inflows
  - Bond redemption and interest payments to average \$40Bn/mo



# **FP26 Financial Plan Assumptions**

Finance & Budget Committee Danielle Jackson | January 23, 2025



# **Intent of Today's Presentation**

Provide a preview of the FP26 Financial Plan

Discuss next steps to finalize Financial Plan & FY26 Budget

01/23/25 | F&B Committee | D.J. Jackson

# Main Takeaways

The current financial environment requires expense management, borrowing and added revenues from pricing.

SRP has the opportunity to update its price plans and customer offerings to reflect the current market dynamics for electricity.

To make these changes, SRP management has recommended updates to price plans and customer offerings as part of a Price Process.

# **Financial Goals & Objectives**

# 2035 Goals & Targets

# Maintain strong yet flexible financial position

- Retail electric prices among lowest quartile in southwest
- Credit rating in top quartile as compared to other large public power utilities

# **FY25 Objectives**

- Achieve direct cost per customer account at or below budget
- ✓ Seek Board approval of an updated FPPAM rate
- Receive authorization from the ACC for SRP to issue new revenue bonds.
- Complete a public price process to evaluate and propose updates to SRP's base electric prices



01/23/25 | F&B Committee | D.J. Jackson
# **Current Outlook and Uncertainties**

Forecasted sales growth, coupled with generation transition, has significant financial implications

### **FP26 Outlook**

- Strong sales forecast
  - 9.1% annual growth (FP26)
  - Large Business driven
- Higher spending levels to fund sales growth, generation transition, and corporate objectives
  - ~\$13B in total capital over FP26
  - Additional workforce
- Need for balance and flexibility
  - Expense Mgmt | Pricing | Borrowing
  - Sustainability | Affordability | Reliability

### **FP26 Uncertainties**

- Forecast Uncertainty
  - Timing and magnitude of new, and expanding, customers
- Cost Management
  - New methods, and trade-offs, for projects in response to capital investments
- Borrowing & Pricing
  - ~\$6B in projected debt
  - ~ Pricing at, or below, inflation

## **Historical Retail Sales Plus FP26 Preliminary Forecast**



# **Preliminary Retail Fuel & Purchased Power Generation**

Long-term load growth met from renewable & hydro production; thermal generation forecasted to decline



# Capital Spending by Segment (\$M) – 10 Year View

Increase in Capital spend driven largely by new generation and storage

Corporate Infrastructure Water Meters Distribution Transmission Existing Generation Betterments New Generation & Storage



# **FP26 Outlook (Retail Sales & Direct Costs)**

Higher sales forecast corresponds to roughly equivalent increase in forecasted direct costs



01/23/25 | F&B Committee | D.J. Jackson

# **Projected Cash Inflows and Outflows\* (\$B)**

To meet objectives, SRP will need to carefully balance expense management, borrowing & price changes



# **Preliminary Price Modeling Assumptions**

20%

Lower retail fuel expenses drive a net 0.0% FPPAM change over 6-year horizon

- FY26 consistent with current public price process
- Cumulative projected pricing below cumulative inflation

Cumulative FPPAM: 0.0% Cumulative Base: 14.5% Cumulative Pricing: 14.5%



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# **Borrowing Outlook (\$M)**

Increased capital spend versus FP25 has increased projected borrowing needs



# **Next Steps to Finalize Plan**

### **Expense Management**

• Finalize proposed reductions to capital & O&M spending based on GM Staff direction with the focus on meeting strategic goals and objectives

### **Price Changes**

- Finalize Base pricing assumptions
- Finalize FPPAM assumptions with final sales forecast and fuel & purchased power expense

### **Borrowing Activities**

• Finalize borrowing assumptions



# **Budget Schedule**

Date	Description	Audience
Feb. 12	Phase 2 Financial Plan	GM Staff
Feb. 13	Preview of Water Materials	Water Committee
Feb. 20	FP26 Preview P2 (Informational)	F&B Committee
Feb. 28	FY26 Budget	GM Staff
Feb. 28	Mail Budget Books	Board/Council Liaisons
Mar. 11	FY26 Budget and Financial Plan	Special F&B Committee
Mar. 25	Question & Answer	F&B Committee
Mar. 27	Request FY26 Budget Approval	Special F&B Committee/Board Mtg



Proposed Adjustments to Transmission and Ancillary Services Prices Effective November 1, 2025

**Greg DeLizio** 

January 23, 2025



## **Open Access Transmission Tariff (OATT) Pricing**

- Prices apply to wholesale transmission service customers only
  - Costs for transmission service procured on behalf of SRP retail customers would be recovered from retail customers
- Consistent with FERC requirements
- Posted December 2, 2024, on SRP's Open Access Same-time Information System (OASIS)
- Received and responded to three data requests from one customer

### **SRP Management Proposal**

- Network Integration Transmission Service (Revenue Requirement)
- Point-To-Point Transmission Service (\$/kW-year)
- Ancillary Services Schedules 1-6 (\$/kW-year or \$/kWh)
  - 1. Scheduling, System Control, and Dispatch Service
  - 2. Reactive Supply and Voltage Control Service
  - 3. Regulation and Frequency Response Service
  - 4. Energy Imbalance Service
  - 5. Operating Reserve Spinning Reserve Service
  - 6. Operating Reserve Supplemental Reserve Service

### **Cost Drivers**

- Key Focus Areas:
  - Replace aging infrastructure and prepare for new load growth
- New Major Transmission Projects ~\$473 million<sup>1</sup>
- Other Transmission Line and Station Additions ~\$158 million
- Transmission pole asset management ~\$62 million
- Other:
  - Wheeling expenses for purchased power
  - Increased costs for software licenses
  - High Security Operations Center

1 – Includes High-Tech Interconnection Project; Price Road Industrial Expansion, Project Huckleberry, Southeast Power Link, and Abel-Pfister-Ball Transmission Project. South Mountain Transmission Project not included.

## **Current and Proposed Prices**

Transmission Service	Current	Proposed	Unit
Attachment H Revenue Requirement	\$245M	\$390M	Annual
Point-to-Point Firm/Non-Firm Transmission (up to)	\$30.78	\$36.41	per kW-year

Ancillary Services	Current	Proposed	Unit
1. Scheduling, System Control and Dispatch	\$2.80	\$2.90	per kW-year
2. Reactive Power and Voltage Control	\$1.67	\$2.52	per kW-year
3. Regulation and Frequency Response	\$9.45	\$11.94	per MWh
4. Energy Imbalance	Schedule 4 Method	No Change	% or per MW
5. Operating Reserve - Spinning Reserve	\$11.72	\$9.12	per MWh
6. Operating Reserve - Supplemental Reserve	\$10.70	\$9.12	per MWh

### **Point-to-Point (PTP) Price Comparison**

Company	Yearly Firm (\$/kW)
Tri-State	\$63.98
PNM	\$45.07
SRP Proposed	\$36.41
LADWP	\$35.23
APS	\$34.97
SRP Current	\$30.78
NVE	\$29.64
SWTC	\$29.08
EPE	\$24.69
TEP	\$23.89
WAPA	\$21.12
SMUD	\$19.83

### Recommendation

In accordance with the terms presented herein, request that the Board approve the proposed adjustments for the following, effective November 1, 2025:

- Network Integration Revenue Requirement
- Point-to-Point Transmission Service pricing
- Ancillary Services 1, 2, 3, 5 and 6 pricing

#### SRP Management Response to Pattern Energy for Information Regarding SRP's Proposed Changes to SRP's Transmission and Ancillary Services Prices December 30, 2024

1. We wanted to request emailed copies of the financial information and other data used to develop those rate adjustments that were mentioned in the OASIS notice (SRP accounting data, a cost allocation study, power operations data, audited financial and accounting records, and budgets).

#### SRP Response:

Please refer to the following website links that provide the requested information.

Posted on OASIS: <u>Derivation of Proposed Changes to SRP's Transmission and Ancillary Services Prices</u> <u>Effective November 1, 2025</u>

Posted on Retail Price Process Website:

SRP power pricing and rates process | SRP

Management's complete proposal ("Proposed Adjustments to SRP's Standard Electric Price Plans Effective with the November 2025 Billing Cycle")

<u>Cost Allocation Study in Support of Proposed Adjustments to SRP's Standard Electric Price Plans</u> <u>Effective with the November 2025 Billing Cycle</u>

2. How has the SunZia project been considered when updating rates?

#### SRP Response:

SunZia's load on the SRP transmission system is not included in the proposed rate determination. SRP plans to update Point-To-Point rates to be effective upon SunZia's transmission usage on the SRP system in accordance with the Service Agreements for Long-Term Firm Point-To-Point Transmission Service dated December 1, 2022 (Service Agreements).

SunZia's rate for transmission service will be handled in accordance with the SunZia Service Agreements.

3. We have also noticed the growth in projects on the transmission system in recent studies. How will the growth in projects on the system affect revenue requirements, transmission rates and the frequency of transmission rates updates? Is system growth what we should consider as the key driver for rate updates?

#### SRP Response:

The primary cost drivers since SRP last increased Long-Term Firm Point-To-Point Transmission Service rates in 2019 include the costs to maintain and replace aging critical infrastructure and to adapt to an evolving power grid. In most cases, due to inflation, the infrastructure must be replaced at a higher cost than the original installed cost. SRP has spent approximately \$2.6 billion on maintenance improvements and replacements of transmission and distribution equipment. Investments in aging infrastructure and new load growth remain two key areas of focus for SRP's transmission system. Please refer to SRP's Management's Proposal for support information on pages 16-18.

<u>Management's complete proposal ("Proposed Adjustments to SRP's Standard Electric Price Plans</u> <u>Effective with the November 2025 Billing Cycle"</u>)

4. What is SRP's ratemaking methodology and what resources could we consult to better understand it?

#### SRP Response:

Please see the above links that provide information in support of the proposed transmission rates update.

5. We would appreciate the opportunity for further discussion ahead of the Jan. 6 comment deadline for the updated rates.

#### SRP Response:

After review of the supporting documents provided in the links above, should Pattern Energy wish to further discuss Management's proposed rate update prior to January 6<sup>th</sup>, please make such a request by email at: SRPTransmissionPricing@srpnet.com.

In addition, Management anticipates seeking Board approval for a formula rate template, which could provide for annual adjustments, by fall of 2025. Management proposes developing the Annual Transmission Revenue Requirement (ATRR) and Long-Term Firm Point-To-Point Transmission Service rates using an industry-accepted transmission formula rate template modeled after the formula approved by the Federal Energy Regulatory Commission, appropriately adjusted for SRP accounting systems and processes. If approved by the Board, the template, which is currently under development, will be incorporated within SRP's Open Access Transmission Tariff (OATT) and provide for routine formulaic calculations of both the ATRR and wholesale transmission rates. Stakeholders will have the opportunity to provide input during a public process.

#### SRP Management Response to Pattern Energy's Second Request for Information Regarding SRP's Proposed Changes to SRP's Transmission and Ancillary Services Prices January 10, 2025

1. Given the substantial investment within SRP as outlined in the Cost Allocation Study and other documents, Pattern wishes to confirm that only transmission costs and directly transmission-related investments have been reflected in the Proposed Rates.

#### SRP Response:

SRP Management confirms that only transmission costs and directly transmission-related investments have been reflected in the Proposed Rates.

2. Pattern requests SRP considers either including SunZia transmission in its proposed rate determination as the Transmission Service Agreements start in 2025 or that SRP commits to a timeline in 2026 for updating transmission rates after the SunZia project has come online.

**SRP Response**: Provided SunZia commences service under the Service Agreements for Long-Term Firm Point-To-Point Transmission Service dated December 1, 2022 (Service Agreements) on the dates specified in those Service Agreements, SRP will promptly initiate the process to seek board approval to update its Point-To-Point transmission rates to reflect SunZia's transmission usage on the SRP system.

3. Regarding the 10,705,000 kW load figure from the 4 CP Average used in the calculation of rates, further detail would be appreciated in the calculation of the retail and wholesale figures cited in Table 1 of the Derivation of Proposed Changes document as well as confirmation that these figures reflect all loads and users, including all operations related to SRP. The previous year's divisor was 7,951,000 kW, and clarification on what is driving this approximate 25% increase is appreciated.

#### SRP Response:

Management confirms that the 10,705 MW value includes all 2023 transmission loads and 2024 Long Term Firm Point-To-Point reservations, including all operations related to SRP. The divisor of 7,951 MW was established in 2018 which was the last time transmission revenue requirement and rates were updated. Therefore, the increase in transmission of 7,951 MW to 10,705 MW occurred over a five-year period. Below is a table illustrating the use of the transmission system and the resulting NITS and PTP allocation.

						Transmission	System 4CP L	oad Average	10,705	MW		
2023												
MONTH	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER
PEAK DAY	24	16	2	30	16	26	18	28	9	16	6	14
PEAK HOUR	08:00	08:00	08:00	18:00	17:00	18:00	17:00	17:00	17:00	17:00	17:00	08:00
BA PEAK LOAD	4,629	4,376	4,038	5,382	6,009	6,939	8,269	8,144	7,430	5,779	4,147	3,767
LT PTP RESERVATIONS												
GRANDFATHERED POINT-TO-POINT	360	360	360	360	360	360	360	360	360	360	360	360
LONG TERM POINT-TO-POINT	2,555	2,561	2,568	2,570	2,573	2,575	2,676	2,674	2,673	2,571	2,560	2,555
TOTAL	2,915	2,921	2,928	2,930	2,933	2,935	3,036	3,034	3,033	2,931	2,920	2,915
TRANSMISSION SYSTEM PEAK LOAD	7,544	7,297	6,966	8,312	8,942	9,874	11,305	11,178	10,463	8,710	7,067	6,682
BA Load (Retail + NITS)	4,629	4,376	4,038	5,382	6,009	6,939	8,269	8,144	7,430	5,779	4,147	3,767
NITS	150	130	79	149	181	197	239	236	210	166	111	117
SRP Retail Load	4,479	4,246	3,959	5,233	5,828	6,742	8,030	7,908	7,220	5,613	4,036	3,650

4. The revenue requirements in the "Derivation of Proposed Changes to SRP's Transmission and Ancillary Services Prices" stated that the annual transmission revenue requirement for Network Integration Transmission Service was a total of \$389,804,950. Schedule 12 had no proposed changes and the Schedule 7 had the same total revenue requirement of \$389,804,950 listed. Could SRP clarify if the revenue requirements and rates for these services have been calculated independently or if PTP and NITS services have had their costs combined?

#### SRP Response:

The Total Revenue Requirement includes revenue for both Point-To-Point and Network Integration Transmission services. Each service type receives its allocated share based on Load Ratio Share for NITS and capacity reservations for Long Term Firm Point-To-Point.

#### SRP Management Response to Pattern Energy's Third Request for Information Regarding SRP's Proposed Changes to SRP's Transmission and Ancillary Services Prices January 17, 2025

- 1. We would like to confirm that the transmission plant and related costs reflected in the ratemaking do not include any required to bring generators online and that those network upgrades have been covered by the generator, be it an IPP or an SRP generation asset. (We have included below the transmission projects listed in recent transmission planning documents as being brought into service since current rates took effect in 2019. Please notify if that list has missed any relevant projects.)
  - SRP Transmission Projects Brought Into Service, 2019-2024:
  - Henshaw Parlett 230 kV Lines #1 and #2 (High-Tech Interconnect Project)
  - Scott 230/69 kV Receiving Station, Santan Scott 230 kV Line, and Browning Scott 230 kV Line (Southeast Power Link)
  - Sidewinder 230 kV Switchyard, Santan Sidewinder 230 kV Line, and Browning Sidewinder 230 kV Line (Red Hawk 230 kV)
  - Rogers 230/69 kV Transformer
  - Dinosaur 230/69 kV Transformer
  - Henshaw 230/69 kV Transformers (3)
  - Open breakers at Kyrene 230 kV station creates an Anderson Corbell 230 kV line
  - Reconfiguration of Browning Rogers 230 kV line to create Browning Corbell 230 kV and Santan – Rogers 230 kV lines
  - Browning Corbell 230 kV & Santan– Rogers 230 kV Line Reconfiguration

#### SRP Response:

Although this question encompasses a couple of different issues, SRP management provides the following response.

SRP management confirms that the proposed transmission rates do not include costs required to bring generators online. As specified in SRP's Generator Interconnection Procedures (GIP) and Generator Interconnection Agreement (GIA), both of which are available on the SRP Open Access Same-Time Information System (OASIS), a generator that requests interconnection to an SRP owned or operated transmission system is required to pay for its "share of Interconnection Facilities, Network Upgrade(s) and Shared Network Upgrade(s)" required to accommodate the interconnection. *See, e.g.*, Section 5.3 of the GIP. This requirement applies to both SRP and IPP generator interconnections.

To provide additional clarification, the projects Pattern lists in this question are not related to generator interconnections but instead consist of reliability projects, projects to accommodate general load growth, or projects needed to bring specific (typically larger) load customers online.

Reliability projects and general load growth projects include the following:

- Scott 230/69 kV Receiving Station, Santan Scott 230 kV Line, and Browning Scott 230 kV Line (Southeast Power Link)
- Rogers 230/69 kV Transformer
- Dinosaur 230/69 kV Transformer
- Henshaw 230/69 kV Transformers (3)
- Open breakers at Kyrene 230 kV station creates an Anderson Corbell 230 kV line
- Reconfiguration of Browning Rogers 230 kV line to create Browning Corbell
  230 kV and Santan Rogers 230 kV lines
- Browning Corbell 230 kV & Santan– Rogers 230 kV Line Reconfiguration

The Southeast Power Link transmission line and the Rogers, Dinosaur and Henshaw transformer projects were funded solely by SRP. The Kyrene breakers and reconfiguration projects were funded by SRP and APS.

Other projects in your list relate to bringing specific load customers online (typically referred to as "customer driven projects"). Those projects include:

- Henshaw Parlett 230 kV Lines #1 and #2 (High-Tech Interconnect Project)
  - Sidewinder 230 kV Switchyard, Santan Sidewinder 230 kV Line, and Browning – Sidewinder 230 kV Line (Red Hawk 230 kV)

For customer driven projects, the costs are allocated between the customer and SRP (or the participants for a participant-owned transmission line). Elements of the project that solely support the customer (such as a dedicated substation) are funded by the customer. Elements of the project that serve the area in general and provide benefit to the transmission system are funded by SRP. The allocation for each project varies depending on the cost of the various elements. To avoid sharing confidential customer data, SRP is not able to provide specific breakdowns of costs for each load related project.

2. Additionally, we would like to request that SRP develop a second rate calculation along with what has already been proposed, with the second rate reflecting the SunZia load in order to present those rates to the board for approval and to become effective upon commencement of service for the SunZia project.

#### SRP Response:

•

At this time, Management is unable to develop additional rates to reflect SunZia's future transmission use for several reasons, including that the actual dates of revenues associated with the Service Agreements is unknown. For example, pursuant to each of the SunZia Service Agreements for Long-Term Firm Point-To-Point Transmission Service dated December 1, 2022 (Service Agreements), SunZia has until March 1, 2025 to provide notice to SRP if it wishes to defer service for an additional year. SunZia could elect to commence service under some of the Service Agreements while deferring service under other Service Agreements. Until the deadlines for those notices have

passed, SRP cannot be certain when and how much transmission service SunZia will use. Therefore, it is not known when revenues (partial or full) associated with the Service Agreements will be provided by SunZia.

In addition, the commencement of service under the SunZia Service Agreements would not be the only factor that SRP would need to consider to develop transmission rates effective on September 1, 2025. Other factors include an increase or decrease in the revenue requirement resulting from other requests for transmission service or additional transmission projects that would have to be included.

As stated in Management's December 30, 2024, response to question 5, Management anticipates seeking Board approval by the fall of 2025 for a formula rate template that could provide for annual adjustments to the transmission rates. Management proposes developing the Annual Transmission Revenue Requirement (ATRR) and Long-Term Firm Point-To-Point Transmission Service rates using an industry-accepted transmission formula rate template modeled after the formula approved by the Federal Energy Regulatory Commission, appropriately adjusted for SRP accounting systems and processes. If approved by the Board, the template, which is currently under development, will be incorporated within SRP's Open Access Transmission Tariff (OATT) and provide for routine formulaic calculations of both the ATRR and wholesale transmission rates. Stakeholders will have the opportunity to provide input during a public process. The formula rate would incorporate SunZia's usage under the Service Agreements in the development of the rate, along with other factors such as other customer usage and any changes in cost.

Also, as stated in Management's January 10, 2025, response to Pattern Energy's question number 2, provided SunZia commences service under the Service Agreements on the dates specified in those Service Agreements, SRP will promptly initiate the process to seek board approval to update its Point-To-Point transmission rates to reflect SunZia's transmission usage on the SRP system.

# Monthly Financial Report December 2024

Finance & Budget Committee Meeting Jeremy T. Fry | January 23, 2025



## **General Fund Balance**



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# **YTD Combined Net Revenue**



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# **System Sales**



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## **Customer Accounts**



# **Financial Summary - December 2024**

(Thousands)	 Actual Budget		Variance		
Operating Revenues	\$ 276,914	\$	281,067	\$	(4,153)
Operating Expenses					
Fuel	123,456		129,324		(5,868)
O&M	125,946		124,859		1,087
Depr & Tax	68,337		69,456		(1,119)
Total Operating Expenses	317,739		323,639		(5,900)
Net Financing Costs	18,604		14,648		3,956
Other, Net	 15,751		7,485		8,266
Combined Net Revenues	\$ (43,678)	\$	(49,735)	\$	6,057

# **Key Financial Indicators - YTD December 2024**

(Thousands)	Actual	Budget	Variance	
Funds Available	\$ 1,115,597	\$ 793,285	\$ 322,312	
Debt Service Coverage	5.85	4.71	1.14	
Debt Ratio*	46.3	47.4	(1.1)	
Capital Expenditures	\$ 1,004,363	\$1,116,038	\$(111,675)	

\*Debt Ratio represents Projected Actual compared to Annual Budget

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### **Capital Expenditures - YTD December 2024**



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<sup>(</sup>Non-GAAP, Unaudited) 8



















